

Company registration number: 145282

No Name Club
Trading as No Name Club
(A Company Limited by Guarantee and not having Share Capital)

Financial statements

for the financial year ended 31st December 2016

No Name Club
(A Company Limited by Guarantee and not having Share Capital)

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No Name Club
Company limited by guarantee

Directors and other information

Directors	Liam Kaaveney Anne Nagle Thomas Banahan David Lee Marian Treacy Dominica Healy Shane Doyle Anne Donohue John Mullane Carole Goulding
Secretary	Marian Treacy
Company number	145282
Registered office	Main Street Baltinglass Co. Wicklow
Business address	Main Street Baltinglass Co. Wicklow
Auditor	IFAC Audit Services Limited Damovo House, Citylink Business Park Old Naas Road Dublin 12
Bankers	Allied Irish Bank Dublin Road Kilkenny
Solicitors	P.J. O'Driscoll & Sons, Solicitors 73 South Mall Cork

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Directors report

The directors present their annual report and the audited financial statements of the company for the financial year ended 31st December 2016.

Directors

The names of the persons who at any time during the financial year were directors of the company are as follows:

Liam Keaveney
Anne Nagle
Thomas Banahan
David Lee
Marian Treacy
Dominica Healy
Shane Doyle
Anne Donohue
John Mullane
Carole Goulding

As this is a company limited by Guarantee and not having share capital, the directors have no interests in the company.

Principal activities, Business Review & Future Developments

The principal activity of the company is to promote, develop and operate an organisation with the aim of developing the character and personality of young people which encourage and support, through the provision of Local Clubs, the evolution of a responsible attitude to alcohol and to provide positive alternatives to alcohol, including courses, seminars, programmes and educational outlets.

The directors do not anticipate any significant changes to operations in the near future.

Going Concern

The directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. As a result they continue to adopt the going concern basis of accounting in preparing the financial statements.

Principal risks and uncertainties

In common with all companies operating in Ireland, the company faces increasing overheads. The directors are of the opinion that the company is well positioned to manage these costs.

Governance Code

We comply with the Governance code for community, voluntary & charitable organisations in Ireland. We confirm that a review of our organisation's compliance with the principles in the code was conducted 18th January 2016.

Results & Dividends

The results for the year are on page 7.

As the company is limited by guarantee, dividends are not payable.

Events after the end of the reporting period

There were no adjusting or non adjusting events following the year end.

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Directors report (continued)

Research and development

There were no research & development costs in 2016.

So far as the directors' are aware, there is no relevant audit information of which the company's statutory auditors are unaware, and the directors' have taken all the steps that they ought to have taken as directors' in order to make themselves aware of any relevant audit information and to establish that the company's statutory auditors are aware of that information.

Accounting records

The measures taken by the directors to secure compliance with the requirements of sections 281 to 285 of the Companies Act 2014 with regard to the keeping of accounting records are the implementation of necessary policies and procedures for recording transactions, the employment of competent accounting personnel with appropriate expertise and the provision of adequate resources to the financial function. The accounting records of the company are located at the registered office.

Relevant audit information

In the case of each of the persons who are directors at the time this report is approved in accordance with section 332 of Companies Act 2014:

- so far as each director is aware, there is no relevant audit information of which the company's statutory auditors are unaware, and
- each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's statutory auditors are aware of that information.

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Directors report (continued)

Directors responsibilities statement

The directors are responsible for preparing the directors report and the financial statements in accordance with applicable Irish law and regulations.

Irish company law requires the directors to prepare financial statements for each financial year. Under the law, the directors have elected to prepare the financial statements in accordance with Companies Act 2014 and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" issued by the Financial Reporting Council. Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the company as at the financial year end date and of the profit or loss of the company for the financial year and otherwise comply with the Companies Act 2014.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with applicable accounting standards, identify those standards, and note the effect and the reasons for any material departure from those standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for ensuring that the company keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the company, enable at any time the assets, liabilities, financial position and profit or loss of the company to be determined with reasonable accuracy, enable them to ensure that the financial statements and directors report comply with the Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Michael Wheatley & Co resigned as auditors during the year. The directors appointed IFAC Audit Services Limited as the replacement. In accordance with sections 380 to 385 of the companies act 2014, they will continue in office.

This report was approved by the board of directors on 18th April 2017 and signed on behalf of the board by:

David Lee
Director

Carole Goulding
Director

Independent auditor's report to the members of No Name Club

We have audited the financial statements of No Name Club for the year ended 31st December 2016 which comprise the profit and loss account, statement of income and retained earnings, balance sheet, statement of cash flows and related notes. The relevant financial reporting framework that has been applied in their preparation is the Companies Act 2014 and FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland issued by the Financial Reporting Council.

This report is made solely to the company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the directors responsibilities statement set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and otherwise comply with the Companies Act 2014. Our responsibility is to audit and express an opinion on the financial statements in accordance with Irish law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the directors report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the assets, liabilities and financial position of the company as at 31st December 2016 and of its profit for the year then ended; and
- have been properly prepared in accordance with the relevant reporting framework and, in particular the requirements of the Companies Act 2014.

Matters on which we are required to report by the Companies Act 2014

- We have obtained all the information and explanations which we consider necessary for the purposes of our audit.
- In our opinion the accounting records of the company were sufficient to permit the financial statements to be readily and properly audited.
- The financial statements are in agreement with the accounting records.
- In our opinion the information given in the directors report is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of our obligation under the Companies Act 2014 to report to you if, in our opinion, the disclosures of directors remuneration and transactions specified by sections 305 to 312 of the Act are not made.

Independent auditor's report to the members of
No Name Club (continued)

Other Matters

The prior period financial statements were audited by Michael Wheatley & Co who expressed an unqualified opinion dated 5th May 2016.

Shane Delaney
Shane Delaney CPA FCCA

For and on behalf of
IFAC Audit Services Limited
Certified Public Accountants & Statutory Audit Firm (CP8036)
Damovo House,
Citylink Business Park
Old Naas Road
Dublin 12

18th April 2017

No Name Club
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Profit and loss account
Financial year ended 31st December 2016

	Note	2016 €	2015 €
Turnover	4	386,292	403,738
Gross profit		<u>386,292</u>	<u>403,738</u>
Administrative expenses		(385,947)	(405,530)
Operating profit/(loss)	5	345	(1,792)
Other interest receivable and similar income	7	101	924
Profit/(loss) on ordinary activities before taxation		<u>446</u>	<u>(868)</u>
Tax on profit/(loss) on ordinary activities		-	-
Profit/(loss) for the financial year		<u><u>446</u></u>	<u><u>(868)</u></u>

All the activities of the company are from continuing operations.

The company has no other recognised items of income and expenses other than the results for the financial year as set out above.

David Lee
Director

Carole Goulding
Director

The notes on pages 11 to 19 form part of these financial statements.

No Name Club
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Statement of income and retained earnings
Financial year ended 31st December 2016

	2016	2015
	€	€
Profit/(loss) for the financial year	446	(868)
Retained earnings at the start of the financial year	<u>158,551</u>	<u>159,419</u>
Retained earnings at the end of the financial year	<u>158,997</u>	<u>158,551</u>

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Balance sheet
As at 31st December 2016

	Note	2016 €	€	2015 €	€
Fixed assets					
Tangible assets	8	431		1,403	
			431		1,403
Current assets					
Debtors	9	-		30	
Cash at bank and in hand		268,171		281,403	
		268,171		281,433	
Creditors: amounts falling due within one year	11	(109,605)		(124,285)	
Net current assets			158,566		157,148
Total assets less current liabilities			158,997		158,551
Net assets			<u>158,997</u>		<u>158,551</u>
Capital and reserves					
Profit and loss account	15		158,997		158,551
Members funds			<u>158,997</u>		<u>158,551</u>

These financial statements were approved by the board of directors on 18th April 2017 and signed on behalf of the board by:

David Lee
Director

Carole Goulding
Director

The notes on pages 11 to 19 form part of these financial statements.

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Statement of cash flows
Financial year ended 31st December 2016

	Note	2016 €	2015 €
Cash flows from operating activities			
Profit/(loss) for the financial year		446	(868)
<i>Adjustments for:</i>			
Depreciation of tangible assets		970	3,932
Other interest receivable and similar income		(101)	(924)
(Gain)/loss on disposal of tangible assets		(200)	-
Accrued expenses/(income)		(3,280)	3,001
<i>Changes in:</i>			
Trade and other creditors		(8,451)	(21,888)
Cash generated from operations		<u>(10,616)</u>	<u>(16,747)</u>
Interest received		101	924
Net cash used in operating activities		<u>(10,515)</u>	<u>(15,823)</u>
Cash flows from investing activities			
Proceeds from sale of tangible assets		200	-
Net cash from investing activities		<u>200</u>	<u>-</u>
Net increase/(decrease) in cash and cash equivalents		(10,315)	(15,823)
Cash and cash equivalents at beginning of financial year	10	276,584	292,408
Cash and cash equivalents at end of financial year	10	<u>266,269</u>	<u>276,585</u>

No Name Club
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Notes to the financial statements
Financial year ended 31st December 2016

1. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

2. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through profit or loss.

The financial statements are prepared in Euro, which is the functional currency of the entity.

Turnover

Turnover is measured at the fair value of the consideration received or receivable for goods supplied and services rendered, net of discounts and Value Added Tax.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership have transferred to the buyer, usually on despatch of the goods; the amount of revenue can be measured reliably; it is probable that the associated economic benefits will flow to the entity and the costs incurred or to be incurred in respect of the transactions can be measured reliably.

Taxation

There is no charge for taxation as the company has obtained charitable status under Charity Reference Number CHY9267.

Tangible assets

Tangible assets are initially recorded at cost, and are subsequently stated at cost less any accumulated depreciation and impairment losses.

Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other comprehensive income and accumulated in capital and reserves, except to the extent it reverses a revaluation decrease of the same asset previously recognised in profit or loss. A decrease in the carrying amount of an asset as a result of revaluation is recognised in other comprehensive income to the extent of any previously recognised revaluation increase accumulated in capital and reserves in respect of that asset. Where a revaluation decrease exceeds the accumulated revaluation gains accumulated in capital and reserves in respect of that asset, the excess shall be recognised in profit or loss.

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Notes to the financial statements (continued)
Financial year ended 31st December 2016

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Plant and machinery	- 20/35% reducing balance
Fittings fixtures and equipment	- 20/35% reducing balance

If there is an indication that there has been a significant change in depreciation rate, useful life or residual value of tangible assets, the depreciation is revised prospectively to reflect the new estimates.

Impairment

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

When it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets.

Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the company will comply with the conditions attaching to them and the grants will be received.

Government grants are recognised using the accrual model and the performance model.

Under the accrual model, government grants relating to revenue are recognised on a systematic basis over the periods in which the company recognises the related costs for which the grant is intended to compensate. Grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the entity with no future related costs are recognised in income in the period in which it becomes receivable.

Grants relating to assets are recognised in income on a systematic basis over the expected useful life of the asset. Where part of a grant relating to an asset is deferred, it is recognised as deferred income and not deducted from the carrying amount of the asset.

Under the performance model, where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

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Notes to the financial statements (continued)
Financial year ended 31st December 2016

Financial instruments

A financial asset or a financial liability is recognised only when the company becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the transaction price, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Debt instruments are subsequently measured at amortised cost.

Where investments in non-convertible preference shares and non-puttable ordinary shares or preference shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in profit or loss. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in profit or loss, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised in profit or loss immediately.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised in profit or loss immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised in finance costs in profit or loss in the period in which it arises.

3. Limited by guarantee

The company is one limited by guarantee not having a share capital. The liability of each member, in the event of the company being wound up is €1.

No Name Club
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Notes to the financial statements (continued)
Financial year ended 31st December 2016

4. Turnover

Turnover arises from:

	2016	2015
	€	€
Grants	349,070	357,858
Club Affiliation Fees	4,725	5,500
Youth Awards, Development Fund & Other	32,497	33,565
	<u>386,292</u>	<u>396,923</u>

The whole of the turnover is attributable to the principal activity of the company wholly undertaken in Ireland.

5. Operating profit/(loss)

Operating profit/(loss) is stated after charging/(crediting):

	2016	2015
	€	€
Depreciation of tangible assets	970	3,932
(Gain)/loss on disposal of tangible assets	(200)	-
Fees payable for the audit of the financial statements	2,605	2,556
	<u>2,605</u>	<u>2,556</u>

6. Staff costs

The average number of persons employed by the company during the financial year, including the directors, was as follows:

	2016	2015
	Number	Number
Administration & Training	<u>6</u>	<u>5</u>

The aggregate payroll costs incurred during the financial year were:

	2016	2015
	€	€
Wages and salaries	173,237	136,416
Social insurance costs	14,961	11,632
Other retirement benefit costs	1,182	2,255
	<u>189,380</u>	<u>150,303</u>

No Name Club
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Notes to the financial statements (continued)
Financial year ended 31st December 2016

7. Other interest receivable and similar income	2016	2015
	€	€
Bank deposits	101	924
	<u> </u>	<u> </u>

No Name Club
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Notes to the financial statements (continued)
Financial year ended 31st December 2016

8. Tangible assets

	Plant and machinery	Fixtures, fittings and equipment	Total
	€	€	€
Cost			
At 1 January 2016	29,007	4,202	33,209
Disposals	-	(1,553)	(1,553)
At 31 December 2016	<u>29,007</u>	<u>2,649</u>	<u>31,656</u>
Depreciation			
At 1 January 2016	27,746	4,062	31,808
Charge for the financial year	923	47	970
Disposals	-	(1,553)	(1,553)
At 31 December 2016	<u>28,669</u>	<u>2,556</u>	<u>31,225</u>
Carrying amount			
At 31 December 2016	<u>338</u>	<u>93</u>	<u>431</u>
	Plant and machinery	Fixtures, fittings and equipment	Total
	€	€	€
Cost			
At 1 January 2015	29,007	4,202	33,209
Disposals	-	-	-
At 31 December 2015	<u>29,007</u>	<u>4,202</u>	<u>33,209</u>
Depreciation			
At 1 January 2015	24,012	3,863	27,875
Charge for the financial year	3,733	198	3,931
Disposals	-	-	-
At 31 December 2015	<u>27,745</u>	<u>4,061</u>	<u>31,806</u>
Carrying amount			
At 31 December 2015	<u>1,262</u>	<u>141</u>	<u>1,403</u>

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Notes to the financial statements (continued)
Financial year ended 31st December 2016

9. Debtors	2016	2015
	€	€
Prepayments and accrued income	-	30
	<u> </u>	<u> </u>
10. Cash and cash equivalents	2016	2015
	€	€
Cash at bank and in hand	268,171	281,403
Bank overdrafts	(1,900)	(4,819)
	<u>266,271</u>	<u>276,584</u>
11. Creditors: amounts falling due within one year	2016	2015
	€	€
Bank loans and overdrafts	1,900	4,819
Accruals	16,091	19,401
Deferred income	91,614	100,065
	<u>109,605</u>	<u>124,285</u>

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Notes to the financial statements (continued)
Financial year ended 31st December 2016

12. Government grants

	2016	2015
	€	€

The amounts recognised in the financial statements for government grants are as follows:

	2016	2015
	€	€
Recognised in creditors:		
Deferred government grants due within one year	91,614	100,065
Recognised in profit and loss		
Government grants recognised directly in income	349,070	357,858

Grantor & Grant	2016	2015	Purpose
	€	€	
Health Services Executive - Population Health Grant	158,451	171,888	Pay/Administration & Service Provision
Department of Children and Youth Affairs - Youth Service Grant Scheme	190,619	185,970	Pay/Administration & Service Provision
Total	<u>349,070</u>	<u>357,858</u>	

Health Services Executive - Population Health Grant

Total Grant Awarded	150,000
Total Grant taken to income in current year	<u>158,451</u>

Reconciliation

Opening Grant Deferred	100,065
Received	150,000
Closing Grant Deferred	(91,614)
Current year income	<u>158,451</u>

Department of Children and Youth Affairs - Youth Service Grant Scheme

Total Grant Awarded	190,619
Total Grant taken to income in current year	<u>190,619</u>

13. Employee benefits

The amount recognised in profit or loss in relation to defined contribution plans was €1,182 (2015: €2,255).

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Notes to the financial statements (continued)
Financial year ended 31st December 2016

14. Financial instruments

The carrying amount for each category of financial instruments is as follows:

	2016	2015
	€	€
Financial assets that are debt instruments measured at amortised cost		
Other debtors	-	30
Cash at bank and in hand	268,171	281,403
	<u>268,171</u>	<u>281,433</u>
Financial liabilities measured at amortised cost		
Bank and other loans	1,900	4,819
Other creditors	16,091	19,401
Deferred Income	91,614	100,065
	<u>109,605</u>	<u>124,285</u>

15. Reserves

Profit and loss account:

This reserve records retained earnings and accumulated losses.

16. Controlling party

The company is controlled by the board of directors.

17. Going Concern

Based on committed grant income over the next two years, cash at bank, ongoing income from member clubs, the directors are satisfied that The No Name Club has adequate resources to continue for at least twelve months from the date of approval of these financial statements and it is appropriate to adopt the going concern basis in the preparation of the financial statements.

18. Approval of financial statements

The board of directors approved these financial statements for issue on 18th April 2017.

No Name Club
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The following pages do not form part of the statutory accounts.

The No Name Club Ltd
(A Company Limited by Guarantee and not having a Share Capital)

Detailed income and expenditure account
for the year ended 31st December 2016

	Appendix	2016	€	2015	€
		€	€	€	€
Income					
Department of Children & Youth Affairs -YSGS		190,619		185,970	
Health Services Executive -Population Health Grant		158,451		171,888	
National Events		-		6,815	
Club Affiliation Fees		4,725		5,500	
National Youth Awards		29,452		32,040	
Development Fund Contribution		3,045		-	
Other Income		-		1,525	
		<u> </u>	386,292	<u> </u>	403,738
Less Expenditure					
Other Administration Costs	1	249,843		213,459	
Programmes & Services	2	59,943		70,011	
Other Expenses	3	54,237		98,081	
Management Team Expenses	4	21,924		23,979	
		<u> </u>	385,947	<u> </u>	405,530
Surplus/(Deficit) for the year			345		(1,792)
Other Income & Other Expenses					
Interest receivable					
Bank deposit interest		101		924	
		<u> </u>	101	<u> </u>	924
Net surplus/(deficit) for the year			<u> </u> <u> </u>		<u> </u> <u> </u>

The No Name Club Ltd
(A Company Limited by Guarantee and not having a Share Capital)

Appendix -Detailed Expense Analysis

	2016	2015
	€	€
<u>Appendix 1- Administration Expenses</u>		
Wages & Salaries-Management	88,247	72,004
Wages & Salaries - Training	84,990	64,412
Employer's PRSI-Management	9,263	7,554
Employers PRSI- Training	5,698	4,078
Staff pension costs	1,182	2,255
Staff training	328	-
Rent payable	6,000	6,000
Insurance	6,000	3,625
Light and heat	1,749	1,615
Canteen & maintenance costs	1,476	2,523
Postage	1,837	1,818
Information Technology costs	6,613	4,076
Telephone	3,050	3,129
Printing & stationery	5,868	7,501
Advertising Recruitment	941	818
Legal and professional fees	6,218	4,997
Audit fees	2,605	2,556
Bank charges	256	255
General expenses	528	39
Club Training Expenses	16,224	18,272
Depreciation	970	3,932
Profits/losses on disposal of tangible assets	(200)	-
	<u>249,843</u>	<u>213,459</u>
<u>Appendix 2- Programmes/Services Expenses</u>		
National Events & Youth Awards Committee	3,986	3,506
National Supertalent Competition	11,531	14,342
National Youth Awards	44,426	52,163
	<u>59,943</u>	<u>70,011</u>
<u>Appendix 3-Other Expenditure</u>		
Training Project Costs	11,708	21,734
Affiliation Fees	980	925
Promotional Expenses	9,200	9,532
National Forum Costs	2,741	13,014
Transport Grant	9,608	10,760
Training Administration costs	257	6,322
Child Protection Training Program	642	12,468
Conference & Seminars	19,101	23,326
	<u>54,237</u>	<u>98,081</u>
<u>Appendix 4-Management Teams' Expenses</u>		
Board of Directors Expenses	10,234	13,548
Management committee expenses	2,203	6,272
Office Admin Travel Expenses	4,772	2,483
Policy Committee Expenses	4,715	1,676
	<u>21,924</u>	<u>23,979</u>